

# 2007-2009 DHS Policy Option Packages (POPs)

-- DRAFT --

## Preliminary Draft

### **Policy Package #101: Children's Health and Safety**

**Package description: The Children's Health and Safety initiative enhances physical and emotional health, safety and stability for children and their families, and helps provide every child with an opportunity to succeed. The actions contained in this initiative focus on children in their homes as well as children in the state's custody. In addition, this initiative covers a range of service needs for children and families at various stages on a vulnerability continuum.**

This Policy Package includes the following elements:

|   | <u>Estimated Package Cost/(Savings)</u> |                              |
|---|---|------------------------------|
|   | General Fund<br>(in millions)           | Total Funds<br>(in millions) |
| <b>a. Improve children's health:</b>  |   |                              |
| - Provide health insurance to more than 100,000 Oregon children through the Healthy Kids Plan.  | \$ -                                    | \$ 105                       |
| - Expand School Based Health Centers.   | \$ 2                                    | \$ 2                         |
| - Implement the Oregon Healthy Teens Survey (OHTS).   | <\$1                                    | <\$1                         |
| - Expand statewide dental sealant services (funding will be included in the Healthy Kids Plan)  |   |                              |
| - Expand the provision of professional hearing screening, assessments, and education to pregnant women and infants at high risk for substance abuse, and establish statewide data collection and assessment of birth defects. | \$ 2                                    | \$ 2                         |
| - Expand the Women, Infants and Children (WIC) Farm Direct Nutrition Program.   | <\$1                                    | <\$1                         |
| <b>b. Strengthen families:</b>  |   |                              |
| - Deficit Reduction Act Implementation - TANF - cash assistance and JOBS employment and training program improvements.  | TBD                                     | TBD                          |
| - Improve families' ability to provide stable, good quality child care arrangements. Increase child care subsidy.   | TBD                                     | TBD                          |
| - Improve DHS's capacity to ensure proper services and child safety by bringing child welfare caseload sizes and supervisor-to-caseworker ratios into alignment with national standards.                                      | TBD                                     | TBD                          |
| - Strengthen DHS's ability to provide legal representation for DHS child welfare caseworkers at juvenile dependency hearings.   | \$ 4                                    | \$ 10                        |
| - Improve availability of appropriate child care services for foster children of working caregivers.  | \$ 5                                    | \$ 9                         |
| - Strengthen DHS's ability to provide support services for foster children in terms of medical and prevention services and support.   | \$ 2                                    | \$ 4                         |
| - Strengthen DHS's ability to address the increase in caseload and cost per case for TANF, Domestic Violence Assistance, and Employment Related Day Care programs.  | TBD                                     | TBD                          |
| - Provide early identification and treatment services for (non-Medicaid) eligible youth.  | \$ 10                                   | \$ 10                        |
| - Ensure DHS is able to consistently perform requested home studies for Foster Children placement within the time limits prescribed by federal law.   | \$ 1                                    | \$ 1                         |
| - Provide financial assistance to caregivers related to foster children who are not eligible for federal foster care assistance.  | \$ 3                                    | \$ 3                         |
| - Provide cost of living increases to Temporary Assistance for Needy Families (TANF) recipients.  | \$ 13.0                                 | \$ 13.0                      |
| <b>c. Expand alcohol and drug treatment services to help addicted adults retain or regain custody of their children.</b>  | <b>\$ 9</b>                             | <b>\$ 11</b>                 |
| <b>d. Integrate adjudicated developmentally disabled juveniles into the Psychiatric Security Review Board process.</b>  | <b>TBD</b>                              | <b>TBD</b>                   |

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### Policy Package #102: Community Infrastructure

**Package description: The Community Infrastructure initiative helps begin to improve compensation to health care providers and other partners who provide services to DHS clients. This initiative begins to increase certain rates above the standard inflationary allowances incorporated in the department's essential budget package. This initiative also promotes a strong, independent home care commission and improves access to local centers for independent living.**

This Policy Package includes the following elements:

- Increase rates for Behavioral Rehabilitation Services.
- Increase funding for State Independent Living Centers services for people with disabilities.
- Increase Fee for Service reimbursement for medical providers to 75% of Medicare.
- Increase rates for Developmentally Disabled service providers.
- Increase rates to Area Agencies on Aging to achieve 95% equity requirement.
- Implement a pilot project to expedite payments to Federally Qualified Health Centers.
- Establish Home Care Commission as a separate agency.
- Implement a joint pilot project with Workers' Compensation to assist injured workers.
- Provide resources needed to address increased service costs and to meet federal requirements.

#### Estimated Package Cost/(Savings)

| General Fund<br>(in millions) | Total Funds<br>(in millions) |
|-------------------------------|------------------------------|
| \$ 2                          | \$ 3                         |
| \$ 1                          | \$ 1                         |
| \$ 2                          | \$ 6                         |
| \$ 26                         | \$ 63                        |
| \$ 6                          | \$ 12                        |
| \$ 2                          | \$ 5                         |
| <\$1                          | <\$1                         |
| \$ -                          | \$ 1                         |
| \$ 7                          | \$ 7                         |

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#### **Policy Package #103: Access to Health Care**

**Package description:** The Access to Health Care initiative uses a variety of means to increase services and increase the quality of those services to help people live healthier and safer lives. These actions include increasing managed care enrollment and expansion of the preferred drug list so the department can provide services to more individuals in need; providing resources to improve the state's Emergency Medical and Trauma System; allowing DHS to test concepts such as integrating acute and long-term care to improve outcomes for seniors and people with disabilities; improving mental health services to ethnic minorities; ensuring that people with severe psychoses receive treatment early; and improving alcohol and drug treatment service capacity.

This Policy Package includes the following elements:

|   | <u>Estimated Package Cost/(Savings)</u> |               |
|---|---|---------------|
|   | General Fund                            | Total Funds   |
|   | (in millions)                           | (in millions) |
| <b>a. Maintain access and improve efficiency of the Oregon Health Plan (OHP):</b>   |   |               |
| - Increase use of prescriptions from a preferred drug list (PDL) and add mental health drugs to the PDL.  | \$ (3)                                  | \$ (10)       |
| - Expand the OHP Standard program, adding approximately 10,000 eligible clients.  | \$ 42                                   | \$ 125        |
| - Increase the number of people enrolled in capitated managed care organizations to increase continuity of care coordination, and place a greater emphasis on prevention and improved access to care.                 | \$ 5                                    | \$ 14         |
| - Establish a Chronic Disease Management pilot program.   | \$ 3                                    | \$ 7          |
| <b>b. Strengthen DHS's ability to ensure access to health services:</b>   |   |               |
| - Provide start-up funding for a pilot project to bundle services and capitated rates in an integrated acute/long-term care program to provide a combination of services under a single agency umbrella.              | <\$1                                    | <\$1          |
| - Improve the Oregon Emergency Medical Services and Trauma System program.  | \$ 2                                    | \$ 2          |
| - Provide culturally competent services through the African American and International Psychiatric Program at OHSU and funding of data collection and analysis to improve the health of Oregon's diverse communities. | \$ 1                                    | \$ 1          |
| - Enhance the Senior Health Insurance Benefits Assistance program.  | \$ 1                                    | \$ 1          |
| - Enhance the Long Term Care Ombudsman reporting and response systems.  | <\$1                                    | <\$1          |
| <b>c. Increase alcohol and drug treatment services:</b>   |   |               |
| - Assist Native American Tribes and the Native American Rehabilitation Association to increase alcohol and drug treatment services to Native American adults and adolescents throughout the state.                    | \$ 3                                    | \$ 3          |
| - Address alcohol and drug treatment funding inequities in counties, and allow more people to receive alcohol and drug treatment in those communities.  | \$ 4                                    | \$ 4          |

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### Policy Package #104: Access to Mental Health Care

**Package description:** The Access to Mental Health Care initiative strengthens and improves Oregon's system of mental health care by creating modern state hospital facilities within a strengthened community-based system of care. This change will allow Oregonians with major mental illnesses to be treated effectively in either their community or the state hospital, according to their medical needs. Actions contained in this initiative include adding community-based services to minimize the number of people referred to the state hospital and to facilitate rapid return to community living for people who require state hospital treatment; ensuring safe and appropriate services for patients in the forensics programs and improved access to secure community-based treatment for those who can be safely discharged from the forensic program; and developing a modern, seamless data system to operate critical state hospital functions ranging from medical records to pharmacy services.

This Policy Package includes the following elements:

#### a. Improve mental health care access to Oregonians:

- Implement the Oregon State Hospital master plan to expand front-end community services to reduce the number of people needing treatment at the OSH and increase support of timely discharge of OSH patients.
- Improve care at the Oregon State Hospital by increasing the staff-to-patient ratio.
- Replace the 25-year-old community and state hospital data systems.
- Increase the early treatment of psychosis with evidence-based practices to persons 16-24 years of age.

#### Estimated Package Cost/(Savings)

| General Fund<br>(in millions) | Total Funds<br>(in millions) |
|-------------------------------|------------------------------|
|-------------------------------|------------------------------|

|       |       |
|-------|-------|
| \$ 26 | \$ 26 |
| \$ 12 | \$ 20 |
| TBD   | TBD   |
| \$ 4  | \$ 4  |

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**Policy Package #105: Prevention, Preparedness and Health Promotion**

**Package description: The Prevention, Preparedness and Health Promotion initiative invests in public health programs, strengthens and improves critical state and local capacity to prevent health hazards, and helps keep Oregonians safe and healthy. These systems and programs are prevention-oriented and focus on entire populations rather than individuals. This broad approach helps communities remain well and safe, and promotes good health for the public.**

This Policy Package includes the following elements:

|  | <u>Estimated Package Cost/(Savings)</u> |                              |
|--|---|------------------------------|
|  | General Fund<br>(in millions)           | Total Funds<br>(in millions) |
| <b>a. Improve the health and safety of Oregonians:</b>   |   |                              |
| - Bring all 3,620 public drinking water systems into ongoing compliance with all state and federal health standards.   | \$ 3                                    | \$ 3                         |
| - Restore Oregon's Tobacco Prevention and Education program.   | \$ -                                    | \$ 8                         |
| emergency preparedness.  | \$ 18                                   | \$ 18                        |
| - Increase oversight of radioactive materials and radiation sources to align with Nuclear Regulatory Commission requirements and professional standards.   | \$ -                                    | <\$1                         |
| - Increase capacity to provide assistance to businesses, schools and communities with environmental toxins.  | <\$1                                    | <\$1                         |
| <b>b. Strengthen alcohol and drug prevention efforts, fund additional community prevention coalitions, strengthen county and Tribal prevention services, and improve funding for the suicide prevention hotline.</b> |   |                              |
|  | \$ 2                                    | \$ 2                         |

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#### **Policy Package #106: DHS Efficiency Improvements**

**Package description: The DHS Efficiency Improvements initiative upgrades the operational infrastructure of DHS and creates efficiencies that enable the department to better deliver on its commitment to accountability, accuracy, financial stewardship and transparency. Actions include improving the ability to recover overpayments, enhancing actuarial and caseload forecasting services, strengthening the ability to prevent criminals from becoming DHS employees or service providers, and enabling DHS to better identify significant risk and exposure within the department that impact its ability to meet performance expectations and goals. Finally, this initiative enables the department to engage in a strategic planning process, a financial planning process and resolve its working capital needs.**

This Policy Package includes the following elements:

|  | <u>Estimated Package Cost/(Savings)</u> |                              |
|--|---|------------------------------|
|  | General Fund<br>(in millions)           | Total Funds<br>(in millions) |
| <b>a. Improve department management and administration through specific investments in the infrastructure:</b>               |   |                              |
| - Establish internal DHS actuary services.   | \$ (1)                                  | \$ (1)                       |
| - Improve forecasting capabilities and provide regional caseload forecasting.  | \$ 1                                    | \$ 1                         |
| - Improve operations within the Office of Payment Accuracy and Recovery.   | \$ (2)                                  | \$ (2)                       |
| - Improve Social Security recovery.  | \$ -                                    | <\$1                         |
| - Implement the DHS Operational Review recommended investments.  | \$ 3                                    | \$ 6                         |
| - Bring the Criminal Records Information Management system on-line.  | <\$1                                    | <\$1                         |
| - Streamline the Universal Eligibility system process.   | TBD                                     | TBD                          |
| <b>b. Strengthen DHS Internal Audit and Consulting services to improve internal controls and mitigate risk factors.</b>      | <\$1                                    | \$ 1                         |
| <b>d. Increase resource capacity to ensure compliance with requirements of the Medicare Modernization Act.</b>               | \$ 2                                    | \$ 5                         |
| <b>e. Create a comprehensive quality assurance program for self-sufficiency programs.</b>                                    | (TBD)                                   | (TBD)                        |
| <b>f. Increase DHS's capacity to monitor community care settings to ensure client health and safety.</b>                     | <\$1                                    | \$ 1                         |
| <b>g. Increase DHS's capacity to help children with disabilities achieve Supplemental Security Income (SSI) eligibility.</b> | <(\$1)                                  | <\$1                         |